



PB INSTITUTE OF RESEARCH AND TECHNOLOGY

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Nairobi - Kenya

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Agile Auditing: Embracing Adaptability And Value In Internal Audit

Duration: 5 days

On-Site

01 Who Should Attend

- This course is designed for internal audit professionals who want to transform their audit approach and embrace agile methodologies, including:
 - 1.???????????? Internal Auditors
 - 2.???????????? Audit Managers
 - 3.???????????? CAEs and Audit Leaders
 - 4.???????????? Anyone seeking to modernize and improve internal audit practices

02 About the Course

The dynamic nature of today's business environment demands a more flexible and responsive approach to internal audit. This comprehensive training course on Agile Auditing equips participants with the specialized knowledge and skills to implement agile principles within their internal audit functions. Participants will learn how to adapt traditional audit methodologies, embrace iterative processes, collaborate effectively with stakeholders, and deliver value-driven insights. This course bridges the gap between traditional audit practices and agile principles, empowering participants to become strategic advisors and drive continuous improvement within their organizations.



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03 Workshop Objectives

- Understand the principles and values of agile methodologies.
- Adapt traditional audit processes to align with agile principles.
- Implement iterative audit planning and execution.
- Embrace collaboration and communication with stakeholders.
- Deliver value-driven insights and recommendations.
- Use agile tools and techniques in audit engagements.
- Improve audit efficiency and effectiveness.
- Foster a culture of continuous improvement within the internal audit function.
- Enhance stakeholder engagement and satisfaction.
- Become a more strategic and proactive audit function.
- Stay up-to-date with the latest trends in agile auditing.
- Contribute to a more dynamic and responsive internal audit environment.
- Understand how to scale agile within internal audit.
- Measure the success of agile transformation in internal audit.
- Become a change agent within the internal audit function.

04 Module Topics

Module 1: Introduction to Agile Principles and Mindset

- Understanding the Agile Manifesto and its core values.
- Exploring the benefits of adopting an agile approach in internal audit.
- Shifting from a traditional audit mindset to an agile mindset.
- Overcoming common challenges in implementing agile in audit.
- Building a business case for agile transformation in internal audit.

Module 2: Adapting the Audit Process to Agile



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- Re-evaluating the audit lifecycle and identifying areas for agile implementation.
- Implementing iterative planning and execution in audit engagements.
- Breaking down large audits into smaller, manageable sprints.
- Integrating continuous improvement into the audit process.
- Adapting audit documentation and reporting to agile principles.

Module 3: Stakeholder Collaboration and Communication

- Building strong relationships with stakeholders.
- Establishing open and frequent communication channels.
- Engaging stakeholders throughout the audit process.
- Soliciting feedback and incorporating it into audit planning and execution.
- Using collaborative tools and techniques for stakeholder engagement.

Module 4: Agile Audit Planning and Scoping

- Developing a product backlog for audit activities.
- Prioritizing audit tasks based on risk and value.
- Estimating effort and time for audit sprints.
- Defining sprint goals and acceptance criteria.
- Creating sprint backlogs and task boards.

Module 5: Executing Agile Audit Sprints

- Conducting daily stand-up meetings to track progress and address impediments.
- Using visual management tools to track sprint progress.
- Adapting to changes in scope and priorities during the sprint.
- Delivering incremental value throughout the audit engagement.
- Conducting regular sprint reviews and retrospectives.

Module 6: Agile Audit Techniques and Tools



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- Leveraging agile tools and techniques for audit tasks.
- Using Kanban boards for workflow management.
- Implementing automated testing and continuous integration.
- Utilizing data analytics for real-time insights.
- Exploring other relevant agile tools and technologies.

Module 7: Agile Audit Reporting and Communication

- Developing concise and visually appealing audit reports.
- Communicating audit findings in a timely and transparent manner.
- Using dashboards and other visual tools to present audit results.
- Sharing audit insights through regular stakeholder updates.
- Tailoring communication to different audiences.

Module 8: Scaling Agile Across the Internal Audit Function

- Implementing agile principles at the team and department levels.
- Scaling agile across multiple audit engagements.
- Integrating agile with other internal audit processes.
- Building an agile culture within the internal audit function.
- Measuring the success of agile transformation in internal audit.

Module 9: Continuous Improvement and the Future of Agile Auditing

- Embracing a culture of continuous improvement.
- Regularly reviewing and adapting the agile audit approach.
- Staying up to date with emerging trends in agile auditing.
- Exploring the future of agile auditing and its impact on the profession.
- Developing a roadmap for ongoing agile transformation in internal audit.